

## Message Text

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PAGE 01 NOUAKC 01695 271009Z  
ACTION AF-10

INFO OCT-01 ISO-00 ONY-00 SS-15 /026 W  
-----093951 271023Z /21  
R 261720Z JUL 77  
FM AMEMBASSY NOUAKCHOTT  
TO SECSTATE WASHDC 7854

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STADIS //////////////////////////////////////////////////////////////////

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EYES ONLY FOR GREG KRYZA - AF/EX AND TOM SMITH - AF/W

E.O. 11652: NXWM  
TAGS: AMGT, AFSP, APER, MR  
SUBJECT: ORGANIZATION OF NOUAKCHOTT ADMIN SUPPORT OPERATION

REF: (A) NOUAKCHOTT 1676, (B) STATE 174039

1. IN-HOUSE POLITICAL/RELATIONAL PROBLEM WHICH HAS DICTATED MY DETERMINED NEUTRALITY IN JOINT ADMINISTRATIVE ORGANIZATION VERSUS CROSS-SERVICING AFFAIR SINCE APRIL HAS BEEN RESOLVED IN PAST 48 HOURS. AS CONSEQUENCE, I NOW HAVE MANEUVERING ROOM WHICH I DID NOT HAVE BEFORE, AND NO LONGER NEED A WASHINGTON-IMPOSED SOLUTION.

2. SINCE SATURDAY, BOB KLEIN HAS WALKED THROUGH THE LAST FEW MINUTES OF ARC IN 180 DEGREE ABOUT FACE ON ADMIN SUPPORT ISSUE. AT OUTSET, BOB WAS ADAMANTLY DETERMINED TO RUN HIS OWN INDEPENDENT SHOW, INSISTING VIGOROUSLY THAT SINCE OVERWHELMING MAJORITY OF EMPLOYEES TO BE SERVICED BY ADMIN SUPPORT ORGANIZATION WERE GOING TO BE AID, REAL PROPERTY AND MOTOR POOL FUNCTIONS AT MINIMUM HAD TO BE UNDER HIS DIRECT COMMAND. MIDWAY ALONG, AFTER REFLECTING ON MY CONSISTENT NEUTRALITY BETWEEN TWO OPTIONS AND ON OUR LIMITED OFFICIAL USE

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MUCH DISCUSSIONS OF BALANCE OF ADVANTAGES BETWEEN UNIFIED SYSTEM VS AID FLEXIBILITY, BOB MOVED TO CENTER POSITION. SWAMPED WITH MYRIAD MUNDANE GENERAL SERVICES PROBLEMS EVER SINCE HIS RETURN FROM WASHINGTON 12 DAYS AGO, AND TAKEN ABACK BY A COUPLE OF DD REAL PROPERTY BLOOPERS PLUS ONE NEAR MISS WHICH WAS MUCH TOO CLOSE FOR COMFORT (DAVE BENNETT SAVED HIM FROM A LEASE VIOLATION WHICH COULD HAVE BACKFIRED VERY BADLY), BOB

CONCLUDED ON BASIS OF HIS OWN ANALYSIS THAT HE DID NOT WANT TO HAVE ANYTHING WHATSOEVER TO DO WITH GSO MATTERS IN FUTURE AND THAT HE WANTS BENNETT/BUSS AND COMPANY TO DO IT ALL. BY EXTENSION, HE HAS BECOME A CONVINCED PARTISAN AND VIGOROUS ADVOCATE OF A JOINT OPERATION.

3. PLEASE KEEP THIS STRICTLY UNDER YOUR HATS UNTIL WE CAN GET TOGETHER NEXT WEEK TO PLAN OUR TACTICS. I SUGGEST THE THREE OF US MEET AT 1000 HOURS MONDAY IN GREG'S OFFICE.

4. WE ARE NOT OUT OF THE WOODS YET BY LONG SHOT AND WILL NOT BE UNTIL STATE MANAGERS CAN DEVISE WAYS TO APPROXIMATE AID FLEXIBILITY IN OBTAINING PEOPLE (E.G. TWO GSOS ON PERSONAL SERVICES CONTRACTS IF NEITHER STATE NOR AID PERSONNEL SYSTEMS CAN PRODUCE THEM PRONTO) AND THINGS (E.G. TWO CHEVY/GMC PICKUP TRUCKS, THREE STATION WAGONS AND A STAKE TRUCK VIA EMERGENCY PROCUREMENT FOR DELIVERY SOONEST) -- OR CAN PERSUADE AID TO PRODUCE BODIES AND MATERIEL URGENTLY REQUIRED AND CONTRIBUTE THEM TO JOINT OPERATION.

5. WHILE I AM ALMOST TOTALLY IGNORANT OF EXTRA-MAURITANIA CONSIDERATIONS WHICH HAVE CONVINCED STATE MANAGEMENT STAFF TO DIG IN ITS HEELS (TOM'S JULY 7' LETTER TO ME) I CAN SEE, EVEN ON MODEST LEVEL, CLEAR ADVANTAGES OF SINGLE, UNIFIED OPERATION. ON OTHER HAND, I CANNOT AFFORD HAVE A NICE, NEAT, TIDY TABLE OF ORGANIZATION WITH ALL THE BOXES LABELED AND JOINED LIMITED OFFICIAL USE

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TOGETHER "CORRECTLY" AND NOT HAVE ANY BODIES OR THINGS BECAUSE THE RIGID, ANTI-AID ADMINISTRATIVE SYSTEM IMPOSED ON STATE BY JOHN ROONEY AND OTHERS IS INCAPABLE OF PRODUCING WHAT IS NEEDED IN TIME FRAME REQUIRED. I TRUST MY STATE MANAGEMENT COLLEAGUES SHARE MY CONCERN, AND WILL BE LOADED WITH CREATIVE SOLUTIONS TO THIS VERY SERIOUS PROBLEM.

HANDYSIDE

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## Message Attributes

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**Disposition Approved on Date:**  
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**Disposition Comment:** 25 YEAR REVIEW  
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